



May 12, 2022

Paul Houchens, FSA, MAAA
Principal and Consulting Actuary
Milliman, Inc
10 W Market Street #1600
Indianapolis, IN 46204

Dear Mr. Houchens:

This letter is confirmation of the intent and willingness of Axon Advisors LLC to participate with Milliman, Inc. upon successful award of a contract from the Indiana Department of Administration on behalf of The Family and Social Services Administration, Division of Mental Health and Addiction in relation to the work in Request for Proposal 22-70333 Administrative Code Assessment issued March 25, 2022.

Axon Advisors LLC is registered as a corporation in the State of Indiana. We agree to subcontract to Milliman under our qualification as an Indiana Veteran Owned Small Business under IC 5-22-14 and 25 IAC 9.

Axon Advisors will provide Milliman with the following scope of work to assist with this project:

- Subject matter expertise
- Regulatory expertise with Indiana Administrative Code
- Assist with the drafting of new rules and the promulgation process

Axon Advisors agrees to the total subcontract amount of 17.96% % of total bid, which equates to \$116,919.60. Axon's work is anticipated to be completed over the entire span of Milliman's contract with the State of Indiana.

As President and Founder of Axon Advisors, I certify that I am authorized to be signatory on this letter. I also assert that no real or perceived conflict of interest exists for Axon Advisors in relation to the work in RFP 22-70333. We value the potential opportunity to work with you on this important project.

Sincerely,

A handwritten signature in cursive script that reads "Emily Brammer".

Emily Brammer
President & Founder, Axon Advisors LLC



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